# TAGAL ECOTOURISM AND THE LOCAL COMMUNITY EMPOWERMENT



# FACULTY OF BUSINESS, ECONOMICS AND ACCOUNTANCY UNIVERSITI MALAYSIA SABAH 2023

# TAGAL ECOTOURISM AND THE LOCAL COMMUNITY EMPOWERMENT

# **CHRISTIANA BINTI JONUT**



FACULTY OF BUSINESS, ECONOMICS AND ACCOUNTANCY UNIVERSITI MALAYSIA SABAH 2023

#### **UNIVERSITI MALAYSIA SABAH**

#### **BORANG PENGESAHAN STATUS TESIS**

JUDUL : TAGAL ECOTOURISM AND THE LOCAL COMMUNITY EMPOWERMENT

IJAZAH : **DOKTOR FALSAFAH PENGURUSAN HOSPITALITI** 

BIDANG : PELANCONGAN

Saya **CHRISTIANA BINTI JONUT**, sesi **2014-2023**, mengaku membenarkan tesis Doktoral ini disimpan di Perpustakaan Universiti Malaysia Sabah dengan syarat-syarat kegunaan seperti berikut:-

- 1. Tesis ini adalah hak milik Universiti Malaysia Sabah
- 2. Perpustakaan Universiti Malaysia Sabah dibenarkan membuat salinan untuk tujuan pengajian sahaja.
- 3. Perpustakaan dibenarkan membuat salinan tesis ini sebagai bahan pertukaran antara institusi pengajian tinggi.
- 4. Sila tandakan ( / ):

	SULIT
	TERHAD
/	TIDAK TERHAD

(Mengandungi maklumat yang berdarjah keselamatan atau kepentingan Malaysia seperti yang termaktub di dalam AKTA RAHSIA 1972)

(Mengandungi maklumat TERHAD yang telah ditentukan oleh organisasi/badan di mana penyelidikan dijalankan)

UNIVERSITI MALAYSIA SABAH

Disahkan Oleh,

CHRISTIANA BINTI JONUT

**DB1411006T** 

PUSTAKAWAN KANAN
UNIVERSITI MALAYSIA SABAH

Manacal

(Tandatangan Pustakawan)

Tarikh : 7 April 2023 (Prof. Dr. Pengiran Hassanal Bin Pengiran Bagul)

Penyelia Utama

# **DECLARATION**

I hereby declare that the material in this thesis is my own except for quotations, equations, summaries and references, which have been duly acknowledged.

22 August 2022

Christiana Binti Jonut DB1411006T



# **CERTIFICATION**

NAME : CHRISTIANA BINTI JONUT

MATRIC NO. : **DB1411006T** 

TITLE : TAGAL ECOTOURISM AND THE LOCAL COMMUNITY

**EMPOWERMENT** 

DEGREE : DOCTOR OF PHILOSOPHY IN HOSPITALITY

FIELD : TOURISM

DATE OF VIVA : 22 AUGUST 2022

# **CERTIFIED BY;**



Prof. Dr. Pengiran Hassanal Bin Pengiran Bagul

## **ACKNOWLEDGEMENT**

The completion of this thesis could have not been possible without the participation and assistance of so many people whose names may not all be enumerated. Their contributions are sincerely appreciated and gratefully acknowledged. I would like to especially express my appreciation and indebtedness particularly to the following:

Prof. Dr. Hassanal Pengiran Bagul, for his endless guidance and encouragement in so many ways rendered to me, my fellow Phd candidates Dr. Anthony Thsip, Mdm Felsy Joseph Sandi, Mdm Win Nie, Ms Bibiana Joseph for their assistance and understanding spirit throughout my journey of completing this thesis.

Special thanks to my family especially, my daughter and son who understood my struggles, supported me and you were the main source of my motivation. Not forgetting my friends, and colleagues who in one way or another shared their moral support. Also to the participants for of this study who gave their support and willingness to spend some times with me in the interviews.

UNIVERSITI MALAYSIA SABAH

Above all, my gratitude to the Great Almighty for his countless love.

I thank you.

Christiana Binti Jonut 22 August 2022

#### **ABSTRACT**

The study addresses tagal as an ecotourism product that is practiced Sabah as a tool to improve community livelihood but also to protect the natural environmen. It is a community-based tourism venture that has the influenced of the Kadazandusun ethic's traditional law. The traditional principle of tagal is focused primarily agiants the individual exploitation of riverine resources of tagal sites and it was later transformed into a tagal ecotourism, a community participation venture. Tagal ecotourism sites are often located by the riverine areas and need care for conservation to foster the growth and survival of tagal ecotourism. Tagal ecotourism requires management of river in sustainable manner. A smart partnership between the local Kadazandusun community and the government authority particularly the Department of Fisheries Sabah (DoFS) has been successful and it became an instrument to protect, revive and manage the river fish resources. In 2015, Department of Fisheries Sabah (DoFS) had approved a total of 536 tagal sites in support of of this smart partnership. Most of the tagal sites were eventually transformed into an ecotourism site as community-based tourism venture. Tagal ecotourism generates income through jobs creation for the purpose of uplifting the locals' economic level. Tagal ecotourism sites also have increased environmental awareness among the Kadazandusun local community to love their culture, tradition and environment. This venture helps to promote the sustainability of the eco-tourism. The objective of this study explored the issues and contexts of empowerment related to tagal ecotourism of the local community in managing it. The methodology approaches used for this study is a qualitative approach where semi-structured interview was chosen as the data collection method. A total of 53 local communities from 8 tagal ecotourism sites were interviewed. The result of the study showed positive influences on the elements of economic, political, sociological, psychological, and environment in both tagal ecotourism site and the local community. There are also other needs beyond all the mentioned elements such as sustainability practices which critical to any ecotourism development. The results showed that the tagal ecotourism significantly contributed to the empowerment of the Kadazandusun community development. The concerted efforts in implementing the tagal law on the preservation of natural resources support the sustainable ecotourism development.

Keywords: Tagal Fish Spa, Ecotourism, Empowerment, CBT, Sustainability

### **ABSTRAK**

#### TAGAL EKOPELANCONGAN DAN PEMERKASAAN KOMUNITI SETEMPAT

Kajian ini adalah tentang tagal sebagai produk ekopelancongan yang diamalkan Sabah. Ianya bukan sahaja sebagai satu model bagi meningkatkan kehidupan masyarakat tetapi juga untuk melindungi alam sekitar dan alam semula jadi. Tagal ekotourism adalah usaha pelancongan berasaskan komuniti yang mempunyai pengaruh dari undang-undang tradisional tagal yang dipraktikkan oleh masyarakat Kadazandusun. Prinsip tradisi undang undang tagal pada mulanya tertumpu kepada menghalang eksploitasi individu terhadap atas sumber sungai dan kemudian ianya telah dicipta meniadi sebuah ekopelancongan tagal yang diusahakan oleh masyarakat setempat. Tapak ekopelancongan Tagal biasanya terletak di tepi kawasan sungai dan memerlukan penjagaan pemuliharaan untuk memupuk pertumbuhan dan kemandirian dipersekitarannya. Ekopelancongan memerlukan pengurusan sungai secara mampan. Perkongsian pintar antara masyarakat Kadazandusun tempatan dan pihak berkuasa kerajaan khususnya Jabatan Perikanan Sabah (DoFS) adalah satu usaha yang berjaya dimana ianya menjadi sebuah instrumen dalam melindungi, menghidupkan dan mengurus sumber ikan sungai. Pada tahun 2015, Jabatan Perikanan Sabah (DoFS) telah meluluskan sejumlah 536 tapak tagal bagi menyokong perkongsian pintar ini. Banyak tapak tagal akhirnya telah dijadikan sebagai tapak ekopelancongan tagal. Ekopelancongan Tagal boleh menjana pendapatan and boleh mencipta pekerjaan bagi tujuan meningkatkan tahap ekonomi penduduk tempatan. ekopelancongan Tagal juga telah meningkatkan kesedaran alam sekitar dikalangan masvarakat tempatan Kadazandusun. Usaha ini beriava mempromosikan kelestarian masyarakat dan ekopelancongan tagal. Objektif kajian ini adalah meneroka isu dan konteks pemerkasaan masyarakat setempat melalui ekopelancongan tagal. Pendekatan metodologi yang digunakan untuk kajian ini adalah kualitatif dimana temu bual separa berstruktur digunakan sebagai kaedah pengumpulan data. Sebanyak 53 komuniti tempatan dari 8 tapak ekopelancongan tagal telah ditemu bual. Hasil kajian menunjukkan pengaruh positif terhadap ekonomi, politik, sosiologi, psikologi dan alam sekitar keatas ekopelancongan tagal dan masyarakat yang terlihat. Hasil kajian menunjukkan bahawa ekopelancongan tagal telah menyumbang secara signifikan kepada pemerkasaan pembangunan masyarakat Kadazandusun and usaha bersepadu dalam melaksanakan undang-undang tagal mengenai pemeliharaan sumber asli juga menyokong pembangunan ekopelancongan yang mampan.

Kata kunci: Tagal Fish Spa, Tagal Ecotourism, Pemerkasaan, Kelestarian, Sabah

# **LIST OF CONTENTS**

		Page
TITLI	E	i
DECL	ARATION	ii
CERT	TIFICATION	iii
ACKN	NOWLEDGEMENT	iv
ABST	ARCT	٧
ABS1	TRAK	vi
LIST	OF CONTENTS	vii
LIST	OF TABLES	хi
LIST OF FIGURES		
LUST OF ABBREVIATIONS		
LIST	OF APPENDICES	xiv
CHAF	TER 1: INTRODUCTION NIVERSITI MALAYSIA SABAH	
1.1	Background of the Study	1
1.2	Research Issues	5
1.3	Research Questions	10
1.4	Research Objectives	10
1.5	Significance of the Study	11
1.6	The Definition of Terms	11
	1.6.1 Tagal	11
	1.6.2 Ecotourism	12
1.7	Organization of the Thesis	12
1.8	Summary of Chapter	13

# **CHAPTER 2: LITERATURE REVIEW**

2.1	Introduction				
2.2	Traditional <i>Tagal</i> Law				
2.3	The Tagal System				
2.4	Tagal as an Ecotourism Product				
2.5	Tagal Ecotourism as Community-Based Ecotourism				
2.6	The Kadazandusun Community and Tagal				
2.7	Tagal Ecotourism and Sustainability				
2.8	The Concept of Empowerment	31			
2.9	Power as the Core Nature of Empowerment	34			
	2.9.1 Understanding the Four Powers that Regulate Empowerment	34			
2.10	Community and Empowerment	37			
2.11	Empowerment as a Process or as 'Means'	41			
2.12	Participation as the Essence of Community Development	42			
2.13	Arnstein's Ladder of Participation SITI MALAYSIA SABAH	43			
2.14	Empowerment Gains Control	45			
2.15	Empowerment as an Outcome or 'Goal'	47			
2.16	Empowerment Process and Outcome for Community Development	47			
2.17	Chapter Summary	56			
CHAP	TER 3: RESEARCH METHODOLOGY				
3.1	Introduction	57			
3.2	Research Philosophy				
3.3	Research Approach				
3.4	Research Strategy	61			

3.5	Research Methodological Choice				
3.6	Participants				
3.7	Interview Guide				
3.8	Intervie	Interview Procedure			
3.9	Pilot Stu	udy	66		
3.10	Time H	orizon	66		
3.11	Data Collection and Analysis				
3.12	Reliabili	ity and Validity of the Research	69		
3.13	Method	ological Framework	71		
3.14	Concep	tual Framework	73		
3.15	Ethical .	Assurance	75		
3.16 <b>CHAP</b>		FINDINGS	75		
4.1	Introduction 77				
4.2	Background of the Research Sites SITI MALAYSIA SABAH 78				
4.3	Demographic Background of the Participants 79				
4.4	Sex Orientation of Participants 79				
4.5	Age Range of Participants 80				
4.6	Marital Status of Participants 80				
4.7	Education Background of Participants 83				
4.8	Research Finding				
	4.8.1	How Does <i>Tagal</i> Ecotourism Encourage the Involvement of the Local Community?	82		
	4.8.2	How Does the Local Community Perceive Empowerment in the Venture of <i>Tagal</i> Ecotourism?	86		
	4.8.3	What are the Improvement of the Community in the Venture of <i>Tagal</i> Ecotourism?	90		

	4.8.4	What are the Impacts of the Empowerment on the Local <i>Tagal</i> Ecotourism Venture?	97	
	4.8.5	What are the Other Occurring Needs as the Result of Empowerment?	104	
4.9	Chapte	r Summary	110	
CHAP	ΓER 5: [	DISCUSSION AND CONCLUSION		
5.1	Introdu	ction	111	
5.2	Summary of the Research Finding			
5.3	Discussion and Interpretation of Finding			
5.4	Discuss Ecotour	ion on the Local Community's Involvement In <i>Tagal</i> rism	113	
5.5	Discuss	ion on the Local Community's Perception of Empowerment	116	
	5.5.1	Types of Power that Influence in Gaining Empowerment	117	
5.6		ion on Improvement as a Result the Empowerment Based ess and Outcome Empowerment	118	
5.7	Discussion on the Impact of the Empowerment on the Tagal Ecotourism Venture UNIVERSITY MALAYSIA SABAH Discussion on the Role of Empowerment for Sustaining Tagal			
5.0	Ecotour	,	124	
5.9	Signific	ance of Study	126	
	5.9.1	The Fundamental Benefits of Empowerment on the Tagal Community	130	
	5.9.2	The Essential of Community and Support on Empowerment	132	
5.10	Limitati	on	132	
5.11	Recomr	mendation for Further Research	132	
5.12	Final Re	emark	133	
REFER	RENCES		134	
ADDENDICES 145				

# **LIST OF TABLES**

			Page
Table 2.1	:	Numbers of <i>Tagal</i> in Sabah	18
Table 2.2	:	Comparison of Empowerment Process and Outcome of Individual, Organization and Community Levels	48
Table 2.3	:	Summary of Literature Reviews on Empowerment Process and Empowerment Outcome	50
Table 2.4	:	Literature Reviews Analysis Findings on Empowerment Process and Empowerment Outcome	55
Table 3.1	:	The Local Tagal Eco-Tourism Sites, Number of Projected and Successful Interview	67
Table 4.1	:	Demographic Background of the Participants	79
Table 4.2	ij	Themes for How Does Tagal Ecotourism Encourage the Involvement of the Local Community	82
Table 4.3		Themes for How the Local Community Perceives Empowerment in the Venture of <i>Tagal</i> Ecotourism	87
Table 4.4	A SA	Themes for What are the Improvements of the Local Community in the Venture of <i>Tagal</i> Ecotourism	90
Table 4.5	:	Themes for What are the Impacts of Empowerment on the Local <i>Tagal</i> Ecotourism Venture	98
Table 4.6	:	Themes for What are the Other Occurring Needs as the Result of Empowerment	105
Table 5.1	:	The Comparisons of Empowerment Process and Empowerment Outcome from the Literature Review and the Research Finding	122

# **LIST OF FIGURES**

			Page
Figure 2.1	:	River Divisions of Tagal System by Various Coloured Zones	17
Figure 2.2	:	Tagal Ecotourism Sites in Sabah by STB	26
Figure 2.3	:	The Eight Rungs of a Ladder of Participation	44
Figure 3.1	:	Research Onion and Component Included in the Study	59
Figure 3.2	:	Methodological Framework	72
Figure 3.3	:	The Conceptual Framework on Community Empowerment Related to Empowerment Process and Outcome	75
Figure 5.1		The Relationship of the Involvement Themes and the Top Three Levels of the Ladder of Participation  UNIVERSITI MALAYSIA SABAH	115

# **LIST OF ABBREVIATIONS**

**DoFS** - Department of Fishery Sabah

**AGE** - Agreeableness

**KekPAS** - Ministry of Tourism, Culture and Environment Sabah



# **LIST OF APPENDICES**

			Page
Appendix A	:	Recommendation Letter for Data Collection	145
Appendix B	:	Interview Transcripts	146



### **CHAPTER 1**

### INTRODUCTION

# 1.1 Background of the Study

This chapter presents the background of the study on *tagal* ecotourism and the local *tagal* ecotourism community empowerment. It also discussed the problem statement, research questions, research objectives and the significance of the study. This chapter ends with the organization of the study.

Empowerment is a term which is prevalently used for the purpose in changing to an individual and the community in eradicating poverty of the society. An empowerment permits change from something undesirable behavior into a well-mannered person to create better outcomes for individual or community. In the global level and among scholars, community empowerment has been a popular topic of discussion. One way to empower community is through ecotourism product activity which it can be used as a tool for creating change and development to community (Mbaiwa, 2005). An ecotourism product has been a popular tool used to empower community in many places mainly in developing countries (Duffy, 2008; KC et al; 2015). In fact, some studies confirmed that ecotourism does provide economic benefits, act as means of community development (Bagul, 2009; Scheyvens, 1999; Scheyvens & Hughes, 2019; Weinberg, et al. 2012; Velan, 2020) and enhance the livelihoods of the rural communities in tourist destinations.

Since ecotourism is a part of the tourism product hence it is relevant to define its importance in the tourism field. Generally, tourism refers to travel from a home base to another destination for a stay of at least one night. As a global industry, tourism has impacted millions lives of people by providing economic benefits. Tourism's economic had impacted numerous related industries such as hotels, restaurants, airlines, trains, cruise lines, attractions, national parks and even

roadside businesses on interstate highways. Tourism had evolved into one of the fastest growing industries worldwide. It becomes the energy force behind the economic development efforts of urban areas and rural communities. Many rural communities in both developed and developing nations, as well as in small island states, have adopted tourism as the most viable option for economic, socio-cultural, as well as environmental sustainability, (UNEP, 2002; WTO, 2002).

The World Tourism Organization (WTO) defines tourism as:

".. a social, cultural and economic phenomenon which entails the movement of people to countries or places outside their usual environment for personal or business/professional purposes." (UNWTO, 2008)

The most significant field in the tourism industry is known as ecotourism. Ecotourism supports the growing number of people who put their interest into spending their leisure time in nature and increasing awareness of environmentalism. Hence, ecotourism has become one of the fastest-growing segments of the tourism industry (United Nations, 2001). An ecotourism characterized where tourists not only discover new experiences but do so with utmost respect for the environment. Therefore, ecotourism has gained its popularity as one of the largest industries in the world of tourism (Panos, 1997).

#### An ecotourism is defined as:

"...environmentally responsible, enlightening travel and visitation to relatively undisturbed natural areas in order to enjoy and appreciate nature (and any accompanying cultural features both the past and present) that promotes conservation, has low visitor impact, and provides for beneficially active socio-economic involvement of local population." (Cebalos-Lascurain, 1996)

According to the definition above, ecotourism involves both cultural and environmental tourism. In addition to that, ecotourism also offers benefits to the local communities who are the enforcers of the ecotourism activities. In this perspective, ecotourism as a business product can be the main driving force behind *tagal* ecotourism as a popular niche tourism product in Sabah where the local

communities become the social actors who undertakes in running of the community-based business activity. This study explores the essential driving forces that influence the local *tagal* communities to take part in the venture. Furthermore, the researcher is keen to find out the essentials empowerment needed to discover the hike of their consciousness in *tagal* ecotourism. The detail features of *tagal* ecotourism are discussed extensively in Chapter 2.

The tourism sector in Sabah is one of the main contributors to its Gross Domestic Product (GDP). It was reported, in 2016, Sabah's tourism sector has put in 10% share of the state Gross domestic product (GDP) and was expected to raise more for another five years (Borneo Post; 2016). Another inspiring report on tourism sector was gathered, in the year 2018, tourism sector in Sabah set a new high record of 3,879,413 tourist arrivals, a growth of 5.3% compared to total of tourist arrivals of 3,684,734 in 2017 and consequently contributed to the highest income from tourism sector to RM8.34 billion (TheStar; 2019). Hence, tourism sector is an important sector for the economic growth in Sabah and it is beneficial to the tourism players of various levels particularly the local community.

In Sabah Malaysia, there are many ecotourism products that are touristy operated among the private tour operators as well as the local communities. There were various studies conducted on ecotourism areas and communities in Sabah especially on the east part of Sabah such as Kinabatangan (Velan, 2019; Bagul; 2009). Tagal ecotourism product is a well-known tourism product among the kadazandusun community. The core product is the 'fish spa' where fish feeding and river recreational activities are significantly enjoyable activities for tourists and visitors. In Sabah Malaysia, the ecotourism products have been developed rapidly. Sabah has the vast abilities and capacities in ecotourism segments to offer from the endless and abundance beauty of flora and fauna. For example, the tagal ecotourism product in Sabah is uniquely offers the river fish massage or spa experience. Sabah Tourism Board, a promotional agent for Sabah's tourism products has stated that the benefit of the tagal ecotourism is that the fish massage which are found abundantly in the fast running rivers are believed to have the curative effect for those who suffer from psoriasis (STB, 2010).

The rapid growing of tagal ecotourism in Sabah has influenced its further development following the result of the largely publicized development plan for Sabah known as Sabah Development Corridor launched in 2008 by then Prime Minister, Abdullah Ahmad Badawi. The Sabah Development Corridor (SDC) had laid out a development plan for various projects which are expected to materialize within eighteen (18) years with a total investment of up to RM105 billion. One of the key objectives of the project was to make Sabah as a gateway for trading, investment, and tourism. The vision for tourism was to make Sabah among the most livable places in Asia by 2025. The project implementation was divided into three-phase periods. The first phase was aimed to focus on addressing the basics tourism development support and laying the foundations for future growth. Worldclass tourism infrastructure and services were put in place, including nurturing a vibrant arts and culture scene. In the second phase, the project focused on strengthening Sabah's position as a premier eco-adventure destination through conservation, research and sustainable development of new tourism products anchored by signature resorts. The third and final phase, the focus was aiming to see Sabah being transformed into one of the most livable places in Asia – a bustling metropolis within a tropical paradise (SDC, 2008). The World Tourism Organization predicts that the trendiest destinations in the future will be the tops of the highest mountains, the depths of the deepest oceans and the ends of the earth. It was estimated that tourism demand increased by 20% annually compared with 7% for tourism overall. To cater for the rising tourism demands, existing natural attractions need to be enhanced and new nature sites need to be developed in line with the eco-tourism concept (SDC, 2008).

The Ecotourism Society defines the eco-tourism concept as "responsible travel to natural areas which conserves the environment and sustains the well-being of local people", there would be concerned on impact on the environmental, carrying capacity, visitor experience and incorporation of local communities into the tourism development as well as natural area management process for all ecotourism sites development. The evolvement of many ecotourism products including the unique concept of *tagal* ecotourism in Sabah has been utilized for local community development. In the meantime, it could effect on the conservation

and tourism conscientious awareness in maintaining the ecotourism's future sustainability.

Sabah is blessed with abundant of natural attractions to offer towards the local and international tourists. It is rich with the beauty of flora and fauna where large land areas are still covered with primary and secondary forests. There are numerous fresh and undisturbed river waters flowing down on fast running streams from the foot of the mount Kinabalu. These rapid rivers are home to various river fishes. Rivers were once offered vast functions to the local kadazandusun ethnic. Rivers were not only used as the source for water and food but also served as a mode of transportation. *Tagal* ecotourism is a local community-based ecotourism venture that is managed by the local community who live at the nearby villages. The local communities were so much attached to the environment at the areas their lives in. It had created a special relationship between the locals and the lands and the environment. As a result, they have developed a way of life that led them to understand and acclimatized to practice sustainable living to prolong their lives (UN, 2014).

#### 1.2 Research Issues

There are many reasons that urged the local community to be part of the *tagal* ecotourism venture. The local community's involvement in managing the *tagal* ecotourism plays a vital role to ensure *tagal* ecotourism obtains its goals and objectives of empowerment which is the change. The local *tagal* community who participated in the *tagal* ecotourism venture allows them to decision making for planning, organizing resources, leading, and controlling of the *tagal* ecotourism a community-based tourism enterprise. The local *tagal* community's involvement also showed their voluntarility participatation their willingness to invest their time and money to it. Consequently, they would receive various forms of benefits such as economic benefit, political gain, and psychological gain as the returns of their efforts.

UNIVERSITI MALAYSIA SABAH

The tagal community has conveniently became the doers of tagal ecotourism community venture was because the basic principle of the tagal concept has already been understood by the tagal community as it was part of their law, lifestyles, language, and culture. The meaning of the word tagal, in Kadazandusun language, is to 'prohibit' or to 'ban'. Tagal law was introduced as a customary law in Sabah to forbid people from taking anything out from the nature. The tagal law, which is still practice by the kadazandusun community today, is use as a tool to ban people from taking other's property without consent. The objective of establishing the tagal law as the Sabah Customary Law was successful to ensure harmonious living and encourage peaceful life among the local community. The implementation of the tagal law is a collective responsibility among all the Kadazandusun community who believe it. It is also expected to be respected by the community because it is the approved local law to manage the limited resources such as the land, river, forest, water catchment and wildlife (Sabah Native Law, 1995). Tagal is a traditional Kadazandusun's law is widely practiced as a mechanism to forbid any individual from exploiting river resources. In the late 1990s and early 2000s, tagal ecotourism had slowly and steadily gained its popularity being a new tourism product in Sabah. It was a new brand of ecotourism product that was uniquely found in Sabah. It was initiated by the Kadazandusun ethnic community successfully transformed the tagal law into a new tourist attraction with a special river fish spa, and river recreational activities. Tagal ecotourism was not only offered the popular river fish spa and river recreational activities as their main products but also began offering the rich culture of the Kadazadusun through traditional music performances and traditional dances offered to tourists and visitors while visiting the tagal ecotourism site. The tagal ecotourism product was a success. As a result, the local communities gained various benefits such as the economic, social, political and psychological.

The benefits received from the *tagal* ecotourism product might overshadow the most important awakening concern in tourism business which is the awareness towards the environment. Apart from providing economic benefits, *tagal* ecotourism is also directly linked to the concern towards the awareness on the conservation of its natural resource, such as the fish and the natural surrounding of the rivers. Tourism is a very fragile industry because it could impact the environment if not

properly managed. The Ministry of Tourism and Culture (MoTAC) is the sole agent on behalf of the Malaysian government to overseeing for Malaysia's tourism activities. It focuses its responsibilities on tourism policies on both nature and ecotourism activities in Malaysia. For example, in support of the ecotourism demands in Malaysia, MoTAC (2014) has put its efforts and has developed the Malaysia National Agenda and policy on adventure and ecotourism to ensure careful development and planning in tourism sector are in place.

Through the tagal ecotourism, the kadazandusun communities who control and manage the tagal ecotourism are empowered as they have the prerogative to make the right decisions for their future. The sign of empowerment is demonstrated as the change occurred not only to the local tagal community and but also visible change on the tagal ecotourism development. The involvement of the local tagal community is considered the most essential to the success of tagal ecotourism. The development of ecotourism will create jobs, not just in tourism services such as restaurants, souvenir shops, and food, but will also impact on economic sectors. The local communities who worked in an ecotourism destination will spend additional income in local area such as spending on housing and consumer goods which will create new jobs (Situmorang, 2007). These facts show that the appropriate development of the ecotourism will improve the welfare of local communities surrounding or within the area of ecotourism destination. The development will also ensure environmental sustainability. Increasing of natural and cultural awareness is the biggest factor that determines the growth of ecotourism, along with concern for the fact that the depletion of natural resources will only lead to social and cultural inequality in tourism destination (Situmorang, 2007).

The researcher believes that the local communities who have obtained empowerement are responsible in planning and managing towards obtaining their future goals. Some significant efforts shown by the local *tagal* communities are including designing strategies to achieve the desired outcomes for the success of their *tagal* ecotourism. The leadership of the *tagal* ecotourism association team is responsible in leading the community by guiding and directing them to work towards the plan's goal, and finally to control and monitor the progress towards the planned goal. However, the empowerment effort might get distorted and fail if

there are poor commitment, lack of essential skills and knowledge among members of the local community (Hart, 2017). Additionally, empowerment may taint the very fundamental meaning of ecotourism and ruin the community's development (Cusack and Dixon, 2006). Research conducted by Campbell emphasized that ecotourism is a means to reconcile wildlife conservation with economic development so that it is a win win for both the environment and development (2002).

It is fundamental to provide solutions to improve the various competencies of the local tagal community in support of community empowereme to achieve a state of win-win situation for the local community and the environment. Numerous initiatives can be implemented to change the behavior or mindset among the local community in achieving a successful tagal ecotourism. An ecotourism product, such as tagal ecotourism as an example, is a viable tool for attaining economic, social, political, psychological benefits and sustainable development (Coetzer et al, 2013). Community development is achieved when local communities are given the knowledge, skills, and competency in managing and ensuring the sustainability of tagal ecotourism. Thus, through active participation by the local community, the environmental conservation, community empowerment and sustainable development of the ecotourism goals can also be achieved equitably. There is a strong likelihood that ecotourism such as the tagal ecotourism might be more successful and sustainable in its future development (WTO, 2004). Hence, the involvement of the local tagal community would be more effective and efficient in the tagal ecotourism venture through the collaboration with stakeholders i.e. government authorities such as Sabah Tourism Board and Department of Fishery (DoF) Sabah.

The research intent to tackle various issues that relating to this research study. *Tagal* ecotourism is the right tool to gain community empowerment improves standard of living. The development using the *tagal* ecotourism offers hope to improve the local *tagal* community economically in terms of improving their standard of living and *tagal* ecotourism has been the right tool to gain community empowerment. The researcher also raised the concern of empowerment perception according to the *tagal* community's context. The perception of empowerment is